

# **Ecological Benefits Assessment Strategic Plan**

United States Environmental Protection Agency  
Washington, DC 20460

**\*\*\*\* SAB Review Draft \*\*\*\***  
**Sections 1 - 3 and 6 only**

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## **DISCLAIMER**

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## Foreward

[TBD]

## Preface

[if needed]

## Authors, Contributors, and Reviewers

[TBD]

## List of Acronyms

ACE	Army Corps of Engineers
BCA	benefit-cost analysis
CO	carbon monoxide
CWA	Clean Water Act
DOI	Department of the Interior
EERS	Environmental Economics Research Strategy
EPA	Environmental Protection Agency
ERA	ecological risk assessment
GIS	geographic information system
NCEA	National Center for Environmental Assessment
NCEE	National Center for Environmental Economics
NCER	National Center for Environmental Research
NERL	National Exposure Research Laboratory
NHEERL	National Health and Environmental Effects Research Laboratory
NMFS	National Marine Fisheries Service
NOAA	National Oceanic and Atmospheric Administration
NOx	nitrogen oxides
NRC	National Research Council
OAR	Office of Air and Radiation
OAQPS	Office of Air Quality Planning and Standards
OERR	Office of Emergency and Remedial Response
OPEI	Office of Policy, Economics and Innovation
OPP	Office of Pesticide Programs
OPPT	Office of Pollution Prevention and Toxics
OPPTS	Office of Prevention, Pesticides and Toxic Substances
ORD	Office of Research and Development
OSP	Office of Science Policy
OST	Office of Science and Technology
OSW	Office of Solid Waste
OSWER	Office of Solid Waste and Emergency Response
OW	Office of Water
OWOW	Office of Wetlands, Oceans, and Watersheds
RFF	Resources For the Future
RP	revealed preference
SAB	Science Advisory board
SP	stated preference

USDA	United States Department of Agriculture
USDOE	United States Department of Energy
USEPA	United States Environmental Protection Agency
USFWS	United States Fish and Wildlife Service
VOC	volatile organic compound
WTA	willingness to accept
WTP	willingness to pay

## **Executive Summary**

[TBD]

# 1 Introduction

2  
3 The U.S. Environmental Protection Agency (EPA) continually strives to use the  
4 best available methods and data to assess the impacts of its policies. In 2000, the  
5 Agency published its *Guidelines for Preparing Economic Analyses* (USEPA 2000a), an  
6 update and expansion of its 1983 *Guidelines for Performing Regulatory Impact Analyses*  
7 (USEPA 1983). The revised *Guidelines* provides assistance to analysts conducting  
8 economic analyses of environmental policies and incorporates recent advances in  
9 theoretical and applied work in environmental economics. However, as acknowledged  
10 in the *Guidelines*, the current state of the science is sometimes insufficient to accurately  
11 assess many of the foreseeable impacts of Agency actions, or to value those impacts in  
12 monetary terms for comparison with the expected costs of the actions.  
13

14 One category of benefits that is especially difficult to quantify and value is  
15 “ecological benefits,” which includes a wide variety of environmental improvements  
16 that directly or indirectly contribute to human well-being. Human health benefits also  
17 can be difficult to quantify and value, but the Agency has more experience in that area.  
18 In the face of increasingly complex and difficult tradeoffs inherent in environmental  
19 protection, the Agency recognizes a strong need to improve its ability to assess  
20 ecological benefits to ensure comprehensive benefit-cost assessments to inform Agency  
21 decision-making.  
22

23 In 2002, EPA published *A Framework for the Economic Assessment of Ecological*  
24 *Benefits* (USEPA 2002b) to provide guidance on the process of economically valuing  
25 ecological benefits. The *Framework* recommends that economists integrate their efforts  
26 with Agency ecologists following a process consistent with EPA’s 1998 *Guidelines for*  
27 *Ecological Risk Assessment* (USEPA 1998a). Implementation of the *Framework*, however,  
28 requires appropriate methods, models, and data, which are lacking for many types of  
29 ecological benefits. The lack of such tools is not surprising for several reasons.  
30 Historically, the Agency has acted on fairly clear environmental problems that were of  
31 significant importance to human health or had obvious implications for broader  
32 environmental conditions. For many policy decisions regarding environmental  
33 protection in the past, measuring environmental benefits, especially in monetary terms,  
34 has not been considered necessary. Where such analyses are needed, there are  
35 substantial technical difficulties associated with quantifying and valuing ecological  
36 benefits because of the complexity of the ecosystems and economic systems involved  
37 and with characterizing individuals’ preferences for non-marketed goods and services.  
38 Efforts to overcome current limitations in the state of the practice for any given

1 assessment can be very labor and data intensive, and Agency resources – in the form of  
2 staff time, expertise, and money – that can be dedicated to any given assessment are  
3 limited. Finally, owing to historical aspects of EPA’s development, meaningful  
4 collaboration between economists and ecologists needed to comprehensively assess  
5 ecological benefits has been relatively rare at the Agency.  
6

7 This Strategic Plan provides the next step needed to implement the process  
8 described in the *Framework* for comprehensively valuing the ecological benefits of EPA’s  
9 actions on a routine basis. The Plan identifies the primary gaps in understanding,  
10 methods, models, and data that currently limit the Agency’s ability to perform  
11 economic assessments of ecological benefits. The Plan also recommends areas for  
12 future research, methods development, and other activities that could help fill the gaps,  
13 and specifies actions needed at an institutional level to ensure implementation of the  
14 Plan.  
15

## 16 **1.1 Objectives of Strategic Plan**

17

18 This Strategic Plan provides a roadmap to guide Agency-wide investment in the  
19 development of the methods, models, and data needed to advance EPA’s ability to  
20 assess the net ecological benefits of its actions. It recognizes that Agency actions can  
21 have both positive and negative effects on ecosystems, and that public policy decision-  
22 makers must balance both the public and private advantages and disadvantages of  
23 EPA’s actions. The Plan also recognizes that the issues and decisions facing EPA today  
24 are far more complex and potentially costly to the regulated community and to EPA  
25 than in the past, and that those decisions need to be supported with comprehensive and  
26 rigorous analyses. Consequently, it is increasingly important that the Agency be able to  
27 monetize the advantages and disadvantages of its decisions in order to provide a  
28 common metric that is well understood by both policymakers and the public. However,  
29 it also is evident that current and near-term limits to our understanding of ecological  
30 and economic systems make it technically impossible to value all ecological effects in  
31 monetary terms. Thus, the Agency also seeks to improve its ability to quantify  
32 ecological effects in non-monetary terms to support decision-making in other ways,  
33 such as comparing the cost effectiveness of alternative actions. In this Strategic Plan, the  
34 term “ecological benefits assessments” refers to both the quantification of relevant  
35 ecological effects, and, when possible, the valuation of those effects in monetary terms.  
36

37 The overall goal of this Strategic Plan is to improve the Agency’s ability to  
38 identify, quantify, and value the ecological impacts of its actions in order to improve

1 decision-making and better communicate the results. The specific objectives of the Plan  
2 in meeting this goal are:

- 3
- 4 • to clearly describe the major technical and scientific gaps that prevent the Agency  
5 from conducting rigorous and comprehensive ecological impact assessments, so  
6 that researchers within and outside EPA know what research is needed and how  
7 to tailor their work to meet the Agency’s needs;
- 8
- 9 • to suggest areas for focus of Agency-wide investments in data collection,  
10 development of analytical tools, and applied research to ensure that a critical  
11 mass of Agency resources is targeted to the areas of greatest need regarding  
12 ecological benefits assessment;
- 13
- 14 • to specify activities to foster increased collaboration and coordination between  
15 the Agency’s ecologists, economists, and other analysts in conducting ecological  
16 benefits assessments; and
- 17
- 18 • to propose institutional mechanisms that will allow adaptive implementation of  
19 this Strategic Plan, including periodic adjustments of the Plan to reflect events  
20 and progress in the state of knowledge.
- 21

## 22 **1.2 The Role of Benefits Assessment in Agency Decision-making**

23

24 When developing regulations, EPA attempts to estimate both the benefits to  
25 those who will be made better off by the regulations and the costs imposed on those  
26 whose activities are constrained by the regulations. In other words, the Agency  
27 attempts to estimate net benefits to society as a whole. Benefit-cost analysis is an  
28 economic tool that allows decision-makers to compare the desirable and undesirable  
29 effects a proposed policy or action (Arrow et al. 1996). An *ex ante* analysis allows  
30 decision-makers to quantify the net benefits of different policy options in order to  
31 determine which will be most effective given the limited resources available to address  
32 environmental problems. *Ex-post* analyses can be used to quantify the net benefits that  
33 actually resulted from an action to determine whether the action was successful, to  
34 learn from any unintended consequences, and to assess whether further action is  
35 needed.

36

37 In general, the disadvantages of regulations are easier to document than benefits,  
38 especially when regulations impose direct costs to readily identified or concentrated

1 segments of society, such as an increase in production costs. When the expected  
2 benefits of a policy are obvious, there may be little debate over the appropriate course  
3 of action. However, some benefits may be indirect or widely distributed across the  
4 population, or there may be little agreement about the value of those benefits. In these  
5 situations, quantifying and monetizing, even if benefits are captured incompletely, can  
6 play a vital role in determining the best course of action, in communicating the rationale  
7 for taking action, and in building consensus by providing information about the  
8 advantages and disadvantages of the alternatives.  
9

10 Where environmental goals have been “pre-specified”, as per Congressional  
11 mandates in enabling legislation, the economic analysis might not need to monetize the  
12 benefits associated with those pre-specified goals. Instead, the effects of alternative  
13 policy options can be quantified, but not valued, to determine which policies can meet  
14 the pre-specified environmental goals at the lowest costs. However, current trends in  
15 environmental legislation are moving away from pre-specified goals, where cost-  
16 effectiveness analyses can suffice, toward requirements for benefit-cost analysis in  
17 establishing environmental goals when implementing statutes.  
18

### 19 **1.3 Assessment of Ecological Benefits**

20  
21 Broadly speaking, ecological benefits are any improvements in human well-  
22 being, whether material or subjective, whether direct or indirect, that result from  
23 changes in ecosystems, including ecological functions or processes (see Text Box 1).  
24 Ecological benefits flow from changes in the provision of ecosystem goods and services  
25 that result from environmental management actions (see Text Box 1). The basis for  
26 assessing the benefits of an Agency action is determining how the action affects the flow  
27 of these goods and services. The assessment of ecological benefits is thus distinct from  
28 the assessment of ecological risks, which is a process to determine the likelihood of an  
29 “adverse” ecological effect and its magnitude (USEPA 1998a), but not its impact on  
30 ecosystem services. This Strategic Plan is concerned primarily with valuing the changes  
31 in ecosystem services that result from EPA actions. Assessing the total value of all types  
32 of ecosystem services, which may be helpful as a means to prioritize services for  
33 protection, might use similar techniques, but is not the goal of this document.  
34

35 Note that in this document, ecological benefits refers to the *net* ecological benefits  
36 of an EPA action, considering any negative as well as positive changes in ecological  
37 goods and services that might result. In the remainder of this document, ecological  
38 goods (e.g., fibers, foods) are subsumed in the concept of ecosystem services.

**Text Box 1. Definition of ecological benefits and related terminology, adapted from Freeman (2003), Daily (1997, 2000) and Whigham (1997).**

**Ecological functions or processes** – the characteristic actions or activities of ecosystems.

Example: the uptake of nitrogen from soil by vegetation.

**Ecosystem services** –

- ecological functions or processes that enhance human well-being by providing materials or conditions that sustain or fulfill human life.  
Example 1 : the production by an estuary of seafood harvested for human consumption.  
Example 2 : where excess nutrients have diminished an estuary’s seafood production, as well as its recreational and aesthetic quality, the uptake of nitrogen by riparian and wetland vegetation in the watershed..
- ecosystem attributes from which people derive amenities, such as serenity, beauty and cultural inspiration, and recreational opportunities.  
Example: the autumn foliage in a mixed, temperate forest on a complex landscape, which people currently enjoy or would enjoy viewing.
- the preservation by ecosystems of the potential to sustain or fulfill human life in ways that are as yet unrecognized.  
Example: the maintenance by diverse ecosystems of a reservoir of biologically active chemical compounds whose uses as pharmaceuticals might be determined in the future.

**Ecological benefits** – in general, these are any improvements in human well-being that are derived from ecosystem services. In this document, however, the term refers specifically to those improvements in human well-being that are derived from *changes in* ecosystem services resulting from (or expected to result from) environmental management actions. Further, since changes in human well-being are often difficult to measure or estimate, changes in ecosystem services – that is, changes in ecological functions or other attributes – are also considered to be ecological benefits as long as the relationship to well-being is evident.

Examples:

- The contributions to human well-being of actions to protect or restore riparian and wetland vegetation, such as increased seafood production and improved recreational and aesthetic quality.
- The contributions to human well-being of actions to reduce concentrations of airborne particulate matter, such as the enhanced aesthetic qualities of the surrounding landscape.
- The potential for future improvements in human well-being resulting from actions to preserve species whose pharmaceutical uses might be recognized and developed in the future.

1 Finally, note that the definition of ecological benefits used in this Plan is specifically  
2 those improvements in human well-being that are derived from *changes in* ecosystem  
3 services resulting from EPA actions (Text Box 1).  
4

#### 5 **1.4 Organization of This Document**

6  
7 The remainder of the Strategic Plan is organized in five main sections. Section 2  
8 describes the nature of the challenge facing EPA and provides background on previous  
9 and ongoing activities intended to help improve EPA’s capabilities in assessing  
10 ecological benefits. Section 3 describes the current state of the practice for assessing  
11 ecological benefits at EPA as well as an integrated process, which together provide a  
12 conceptual roadmap for the future – where we are and where we want to go. Section 4,  
13 which is the heart of the Strategic Plan, provides a roadmap to guide the Agency’s  
14 investments in research to fill the major knowledge gaps and to deal with institutional  
15 barriers that currently impede the Agency’s ability to assess ecological benefits. Section  
16 4 also describes specific areas for short-term and mid-to-long-term research and process  
17 changes designed to fill the existing knowledge gaps and to overcome the current  
18 institutional barriers. Section 5 provides recommendations for implementing this Plan.  
19 [References are provided in Section 6 OR we may want to include references at the end  
20 of each chapter; decision can be postponed for now].  
21

22 More information on EPA’s current capabilities and needs in the area of  
23 ecological benefits assessment, as determined during an Agency-wide information  
24 gathering exercise and a follow-up survey conducted to support the Strategic Plan, is  
25 presented in Appendix A. A list of information sources relevant to economic  
26 assessments of ecological benefits that were identified during the development of this  
27 plan is provided Appendix B.  
28  
29  
30  
31  
32  
33  
34  
35  
36  
37

## 2 Background

This Strategic Plan builds on the Agency’s previous efforts to advance its capabilities in assessing ecological benefits. Over several years, EPA, other federal agencies, and a number of non-governmental organizations have participated in collaborative research efforts designed to improve the state of the art in this area, including original research, workshops and symposia, case studies, meetings between organizations, and efforts to develop guidance for agency staff. Furthermore, there are a variety of ongoing efforts, both inside and outside of EPA, progressing in this area. However, much work remains to be done. This Strategic Plan is intended to supplement these past and ongoing efforts and to accelerate development of specific methods, models, and data to improve the Agency’s ability to assess ecological benefits.

This section first describes in more detail the nature of the challenge of assessing ecological benefits, and then describes previous and ongoing activities aimed at improving economic assessment of ecological changes.

### 2.1 Nature of the Challenge

In the past, EPA’s efforts to provide monetary measures of the economic effects of EPA’s actions have mostly been limited to measuring human health effects. In some rare cases, however, EPA has attempted to evaluate the benefits of its actions on the flow of ecosystem services. For example, EPA’s 1987 *Economic Impact Analysis of Effluent Limitations Guidelines and Standards for the OCPSF [Organic Chemicals, Plastics, and Synthetic Fibers] Industry* included monetized estimates of improvements along a water quality index intended to encompass effects on aquatic ecosystem health, commercial fishing, and the number of stream segments expected to meet water quality criteria (Caulkins and Sessions 1997; Raucher 1987; USEPA 1987a,b,c). The 1987 analysis of the *Montreal Protocol on Substances that Deplete the Ozone Layer* included estimates of crop damage from UV-B radiation and ground-level ozone and increases in commercial fish harvest (Hammit 1997). The economic analysis of the *Great Lakes Water Quality Guidance* included estimates of increases in recreational and commercial fishing, non-consumptive wildlife-related recreation, and “non-use” ecological benefits (Castillo et al. 1997; USEPA 1995). More recently, in its analysis for the *Proposed Revisions to the National Pollutant Discharge Elimination System Regulation and the Effluent Guidelines for Concentrated Animal Feeding Operations*, EPA monetized improvements in recreational benefits, commercial fish harvests, and reduced fish kills (USEPA 2001c). For analysis

1 of *The Benefits and Costs of the Clean Air Act, 1990 to 2010, EPA Report to Congress*, EPA  
2 monetized improvements in visibility for recreational use of national parks, increases in  
3 recreational fishing, and increases in commercial timber and agricultural productivity  
4 (USEPA 1999a).

5  
6 The ecosystem goods and services that have been valued in these assessments,  
7 however, represent a small subset of the types of goods and services generally  
8 recognized as being supported by well functioning ecosystems. Examples from the  
9 larger universe of well recognized ecological benefits are listed in Table 1, and are  
10 categorized according to the types of benefits to human welfare that they provide:  
11 market or non-market, and direct-use, indirect-use, or non-use. Assessing this broad  
12 range of potential ecological benefits is challenging for several reasons, including  
13 limitations in the current state of ecological knowledge and the practice of ecological  
14 risk assessment, limitations in the current state of economic knowledge and the practice  
15 of economic benefits assessment, technical challenges to integrating ecological and  
16 economic models, and historical and practical impediments resulting from institutional  
17 characteristics of the Agency.

18  
19 First, the current state of ecological knowledge and the state of the practice of  
20 ecological risk assessment set some limits on ecological benefits assessments. Although  
21 scientific understanding of ecological systems has advanced significantly in recent  
22 years, many gaps and uncertainties remain. For example, the Agency has made great  
23 strides in identifying acute, lethal impacts of various stressors on individuals of certain  
24 species, but models and data describing sublethal and reproductive impacts of various  
25 stressors on individuals, and how those effects translate into effects on populations,  
26 communities, and ecosystems, are limited or absent. Furthermore, given the complexity  
27 of ecological systems, it is difficult to identify the wide variety of ecological changes that  
28 might cascade through various ecological interactions. Developing the needed  
29 understanding, data, and methods will require continued, basic ecological research over  
30 the medium to long term.

31  
32 Second, the current state of economic knowledge and the practice of economic  
33 assessment also set limits on ecological benefits assessments. Even when ecologists can  
34 quantify the ecological impacts of an action, economists may still find it difficult to  
35 estimate the value of those impacts in dollar terms for the purpose of benefit-cost  
36 analysis. The “use values” of some ecosystem services, such as those that influence  
37 recreational activities or that support the harvest of commercial fish species or forestry  
38 products, can be measured relatively easily using fairly well developed economic

**Table 1. Types of ecological benefits categorized by benefits type<sup>a</sup>**

Benefit Category		Explanation	Examples
Market		Generally relate to primary products that can be bought or sold as factors of production or final consumption products	<ul style="list-style-type: none"> <li>• Food and water sources: drinking water, commercial fish, game fish</li> <li>• Building materials: timber</li> <li>• Fuel: biomass, fuelwood, timber</li> <li>• Clothing: furbearing mammals</li> <li>• Medicines: nature-derived pharmaceuticals</li> </ul>
Non-market	Direct use	Directly sought and used or enjoyed by society; include both consumptive uses and non-consumptive uses	<ul style="list-style-type: none"> <li>• Consumptive recreational: fishing, hunting</li> <li>• Non-consumptive recreational: boating, swimming, camping, sunbathing, walking, climbing, birdwatching, sightseeing, enjoyment of visual amenities</li> </ul>
	Indirect use	Indirectly benefit society; may be valued because they support off-site ecological resources or maintain the biological and/or biochemical processes required for life support	<ul style="list-style-type: none"> <li>• Maintenance of biodiversity</li> <li>• Maintenance and protection of habitat</li> <li>• Pollination of crops and natural vegetation</li> <li>• Dispersal of seeds</li> <li>• Protection of property from floods and weather extremes</li> <li>• Water supply (e.g., groundwater recharge)</li> <li>• Energy and nutrient exchange</li> </ul>
	Non-use	Benefit does not depend on current use or indirect benefits; individuals might value the resource without ever intending to use it or have a sense of environmental stewardship; includes bequest value, existence value, philanthropic value, and cultural/historic value	<ul style="list-style-type: none"> <li>• Perpetuation of an endangered species</li> <li>• Wilderness areas set-aside for future generations</li> </ul>

<sup>a</sup>Adapted from USEPA 2000c, 2002b; Principe 1995; and Daily et al. 1997

1 methods based on people’s observed behavior. Economists have also developed  
2 methods to estimate “indirect-use” and “non-use values” of ecosystem services;  
3 however, those methods are subject to more controversy because they rely on responses  
4 to survey questions that ask people how they would behave in hypothetical situations.  
5 Such benefits may add up to a significant fraction of the total benefits expected from an  
6 EPA action. Improving EPA’s use of currently available methods for valuing the  
7 expected impacts of Agency actions will require more resources devoted to the  
8 application of these methods and to the collection of relevant data. The development of  
9 new approaches for estimating the values of ecological impacts, particularly indirect use  
10 values and non-use values, will require continued basic economic research.

11  
12       Apart from limitations of ecology and economics in their own right, there are  
13 challenges to integrating the models generally used by the two disciplines in  
14 conducting an integrated ecological benefits assessment as recommended by the  
15 *Framework* (USEPA 2002b). These challenges include identifying the most relevant  
16 endpoints from both ecological and economic perspectives, defining the linkages  
17 between ecological and economic endpoints, and integrating the temporal and spatial  
18 scales of the analyses. To date, Agency ecologists and economic analysts have limited  
19 experience in collaborating on integrated assessments.

20  
21       Finally, the institutional history and organization of the Agency itself has not  
22 been conducive to advancing ecological benefits assessment as part of the Agency’s  
23 decision-making processes. Historically, assessing ecological benefits has not been a  
24 major focus of the Agency and, therefore, the resources expended on conducting or  
25 improving such assessments have been limited. Moreover, the structural organization  
26 of the Agency tends to isolate ecologists and economists in different offices addressing  
27 different issues. To date there has not been an overall coordinated plan for the Agency  
28 to follow to systematically build its capabilities in this area, nor has there been an  
29 oversight entity at the Agency to ensure a sustained effort

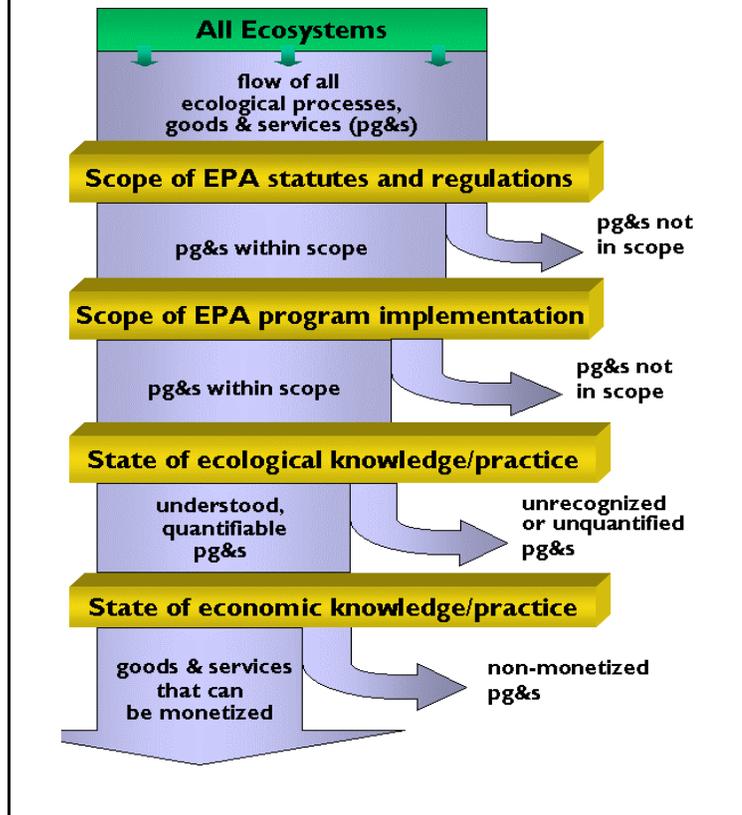
30  
31       Note that the state of the art of assessing ecological benefits is only one factor  
32 influencing how well valuable ecosystem services are actually maintained in the United  
33 States. Other factors such as legislative, institutional, and state of the knowledge also  
34 affect the extent to which EPA and other federal agencies can protect ecological goods  
35 and services. Figure 1 illustrates the measurement of regulatory efficacy as a flow of  
36 ecological processes, goods, and services and indicates that the flow can be diminished  
37 as some types of ecological benefits fall outside the scope of particular Agency actions  
38 or are not well understood. Those potential losses are depicted as flow diversions in the

1 figure. There are opportunities  
2 for EPA to address these factors,  
3 to help maintain and protect the  
4 net flow of ecosystem services not  
5 only by making improvements in  
6 the Agency’s ability to value  
7 ecological benefits, but also by  
8 taking strategic actions that  
9 ‘minimize the diversions’ in the  
10 scope of its regulations and  
11 program implementation.  
12 However, the focus of this  
13 Strategic Plan is on advancing the  
14 state of the knowledge and  
15 practice of ecological and  
16 economic benefit assessments and  
17 facilitating coordinated and  
18 integrated conduct of ecological  
19 benefits assessments during  
20 regulation development and  
21 program implementation at the  
22 Agency.

## 23 2.2 EPA-related Past 24 Efforts 25 26

27 In 1981, the President  
28 issued Executive Order 12291, which directed federal agencies to assess the costs,  
29 benefits, and economic impacts of their major regulations and established a formal  
30 review process by the Office of Management and Budget (OMB).<sup>1</sup> To assist Agency  
31 analysts in meeting OMB requirements, EPA issued *Guidelines for Performing Regulatory*  
32 *Impact Analysis* (USEPA 1983), which provided a brief description of what was required  
33 for assessing costs, benefits, and economic impacts of its policies and actions. The *RIA*  
34 *Guidelines* were updated in 1991 with several appendices including the *Analysis of*  
35 *Benefits*, which provided general recommendations on methods of estimating benefits in

Figure 1: Factors affecting the maintenance of ecosystem benefits, represented as a flow with diversions. The degree to which flow is sustained at all stages influences the amount of goods and services that remain available for EPA’s benefits assessment process to address and protect.



<sup>1</sup>For readers interested in a more comprehensive and detailed history of economic analyses of rules and policies, see Morgenstern (1997).

1 several categories, including human health; agriculture, fisheries, and silviculture;  
2 materials; recreation; aesthetics; and ecosystems. For the latter category, the *RIA*  
3 *Guidelines* acknowledged that “estimating the benefits (or damages averted) of  
4 environmental regulations that affect ecosystems is perhaps the most complex problem  
5 in benefits analysis” (pg A-19). The *RIA Guidelines* further noted that many ecosystem  
6 service flows may not be apparent, are difficult to understand, and are difficult to  
7 measure with conventional economic methods (pg A-20) (USEPA 1991).

8  
9 Some offices within EPA developed more detailed guidance to help staff conduct  
10 economic valuations of at least some ecological changes. For example, in 1990, the  
11 Office of Marine and Estuarine Protection and the Office of Policy, Planning and  
12 Evaluation published *The Economics of Improved Estuarine Water Quality: An NEP Manual*  
13 *for Measuring Benefits* (USEPA 1990b). That manual provides guidance on monetizing  
14 ecological benefits, but only for those benefits for which monetary valuation techniques  
15 were already fairly well developed at the time (i.e., swimming, fishing, and boating and  
16 commercial fishing benefits). At the same time, the Office of Policy Analysis was  
17 arguing for the development of techniques capable of estimating economic values for a  
18 far wider range of ecosystem services, including many that are typically overlooked  
19 such as pest and disease control, pollination, microclimate control, and nutrient cycling  
20 (USEPA 1990c; draft final report *Ecosystem Services and Their Valuation*).

21  
22 In its 1990 precedent-setting report *Reducing Risk: Setting Priorities and Strategies*  
23 *for Environmental Protection*, the EPA Science Advisory Board (SAB) stated that the value  
24 of natural ecosystems was inadequately considered in setting priorities at EPA and  
25 insufficient for EPA decision-making in general (USEPA 1990a). The SAB identified  
26 two key problems: (1) the focus of current economic models on structural attributes of  
27 ecosystems and not ecosystem functions and relationships, and (2) the fact that current  
28 ecological models generally do not describe the “services” of ecosystems. In that report,  
29 the SAB recommended that EPA “develop improved analytical methods to value  
30 natural resources and to account for long-term environmental effects in its economic  
31 analyses.”

32  
33 To assist the Agency in responding to SAB’s observations and recommendations,  
34 the Office of Policy, Planning, and Evaluation established an Ecosystem Valuation  
35 Forum in 1990. A key purpose of the Forum was also to assist EPA “in overcoming  
36 piecemeal approaches to incorporating ecosystem values into a benefit/cost framework”  
37 at the Agency (Brody and Kealy 1995, pg 67). Its objectives were to improve existing  
38 methods as well as to develop new methods for valuing ecosystem services. During

1 1991 and 1992, the Forum met in a series of public workshops and identified many  
2 challenges to valuing ecosystem services, including the limited understanding of the  
3 many complex relationships between ecosystems and human well-being. The outcome  
4 of this effort was published in a special issue of *Ecological Economics* (1995, Vol. 14) and  
5 recommended that economists and ecologists collaborate on additional case studies as a  
6 next step in the process of improving ecological benefits assessments. Because the  
7 Forum was established by a single Office, changing priorities and reorganizations led to  
8 the discontinuation of the Forum.  
9

10           Meanwhile, requirements for the analysis of social benefits and costs for  
11 significant regulatory actions were reaffirmed in 1992 with the issuance of Executive  
12 Order 12866 on regulatory planning and review. In addition to those requirements,  
13 economic assessments are also called for under various administrative statutes (e.g.  
14 *Unfunded Mandates Reform Act of 1995*). Recognizing the importance of high quality  
15 economic analysis, OMB released its *Guidelines to Standardize Measures of Costs and*  
16 *Benefits and the Format of Accounting Statements* in 2000 (or *OMB Guidelines*; USOMB  
17 2000).  
18

19           EPA also recognized that careful economic analysis is an important component  
20 of the design of environmental policies. In order to keep pace with this increased  
21 emphasis on economic analysis, EPA significantly updated and revised the *RIA*  
22 *Guidelines*, publishing the new *Guidelines for Preparing Economic Analyses* in 2000  
23 (USEPA 2000a). The *EA Guidelines* reflects the advancements in techniques for benefits  
24 estimation, different economic models for assessing costs and other effects, and the  
25 greatly expanded data sources and related guidance materials developed since 1983.  
26 With respect to ecological benefits, the *EA Guidelines* provide a categorization scheme  
27 according to how directly benefits are experienced by the public and how the benefits  
28 relate to the private good/public good continuum. That categorization helps analysts to  
29 identify which monetary valuation techniques might be applicable. The *EA Guidelines*  
30 assume that the necessary quantitative information on changes in ecological condition,  
31 processes, and service flows can be provided by the ecological risk assessors. As noted  
32 in Section 2.1 and as will be discussed in Section 4, however, that assumption  
33 overestimates the current state of the science of ecology.  
34

35           In 2000, the SAB published *Toward Integrated Environmental Decision-making*, a  
36 follow-up report to *Reducing Risk*, which provided a conceptual vision for “the next  
37 step” in environmental protection for the United States (USEPA 2000b). The report  
38 described some important considerations for public environmental decision-making,

1 and the need for broad participation in the decision-making process. The SAB  
2 recommended that “[w]hen evaluating risk reduction options, EPA should strive to  
3 weigh the full range of advantages and disadvantages, both those measured in dollars  
4 as costs and benefits and those for which there may not be a comprehensive dollar  
5 measure, such as sustainability and equity” (pg 39, Recommendation 5). The SAB  
6 further recommended that “EPA should seek and develop methods to characterize  
7 public values and incorporate those values into goal-setting and decision-making” (pg  
8 40, Recommendation 6). Those recommendations highlighted the increasing perception  
9 that current economic assessment practices at the Agency do not incorporate the full  
10 range of effects that decision-makers may want to consider.

11  
12 In 2001, EPA cosponsored a public workshop with the SAB titled *Understanding*  
13 *Public Values and Attitudes Related to Ecological Risk Management*, which brought together  
14 experts from ecology and four behavioral sciences – economics, psychology, decision  
15 science, and anthropology – to consider a specific case study (USEPA 2001b). The case  
16 study chosen for evaluation was nitrogen deposition in Tampa Bay, because both the  
17 valuation of ecosystem services was needed and the physical data necessary to carry  
18 out this valuation already existed. The centerpiece of the workshop was a series of  
19 presentations on research proposals to assess public environmental values associated  
20 with the Bay. The workshop represented a highly successful beginning step in  
21 implementing one of the suggestions in the SAB report *Toward Integrated Environmental*  
22 *Decision Making* – to create a forum for open discussion on the topic of natural resource  
23 valuation. This Strategic Plan proposes to pattern several of its short- to mid-term  
24 project activities after this model.

25  
26 Starting in 1996, EPA’s Science Policy Council convened an Ecological Benefit  
27 Assessment Workgroup to develop *A Framework for the Assessment of Ecological Benefits*,  
28 released in February 2002 (USEPA 2002b). The *Framework* outlines a process by which  
29 ecological risk assessors and economic analysts can conduct and coordinate their  
30 assessments. The steps of an economic benefits analysis, as identified in the *EA*  
31 *Guidelines*, are matched and integrated with the steps of an ecological risk assessment as  
32 outlined in EPA’s (1998a) *Guidelines for Ecological Risk Assessment*. The *Framework*  
33 provides a process for conducting assessments of ecological benefits assuming that the  
34 necessary methods, models, and data are available. However, since many gaps exist in  
35 the state of knowledge and in available tools, implementation of the *Framework* requires  
36 development of tools to overcome the gaps. The purpose of this Strategic Plan is to  
37 provide a roadmap for developing those tools so that the Agency can operationalize the  
38 process set forth in the *Framework*.

1           Other federal agencies similarly have been addressing the challenge of assigning  
2 economic values to ecological benefits (e.g., NMFS 2000; USACE 1995, 1996; USDA  
3 1999, 2002; USDOE 1995; USFWS 1985, 1995). In July, 2001, the U.S. Army Corps of  
4 Engineers (ACE) sponsored a workshop *Improving Environmental Benefits Estimation*,  
5 which included representatives from EPA and several other federal agencies. The  
6 workshop was part of their overall strategy for improving environmental benefits  
7 estimation in their assessments of ecological restoration and multipurpose ACE  
8 projects. One of ACE’s goals in holding the interagency workshop was to encourage  
9 multi-agency participation in and buy-off on the strategy that ACE is actively engaged  
10 in developing to improve its ability to conduct cost-efficiency and benefit-cost  
11 evaluations. ACE has developed a white paper, *Improving Environmental Benefits*  
12 *Analysis*, articulating its strategy (USACE 2003); however, it recently has suspended  
13 work on that strategy to focus on short-term solutions for their evaluation needs (e.g.,  
14 guidance for current assessments). US ACE recognizes that many of the ecological  
15 valuation benefits that they see will require long-term research efforts and policy  
16 development.

17  
18           The difficulty in quantifying and valuing ecological benefits has recently been  
19 reiterated by OMB in its revised guidelines for regulatory analysis (*Informing Regulatory*  
20 *Decisions: 2003 Report to Congress on the Costs and Benefits of Federal Regulations and*  
21 *Unfunded Mandates on State, Local and Tribal Entities*; USOMB 2003).

## 23   **2.3   Ongoing EPA Efforts**

24  
25           There are currently a number of activities and initiatives aimed at improving  
26 valuation of ecological benefits underway at EPA which recognize the technical  
27 challenges to progress in this area. The SAB has just convened a *Panel on Valuing the*  
28 *Protection of Ecological Systems and Services*. The purpose of the Panel is “to provide  
29 advice to strengthen the EPA’s approaches for assessing the costs and benefits of actions  
30 designed to protect ecological systems and services, to identify research needs to  
31 improve how ecological resources are valued, and to support decision making to  
32 protect ecological resources.”<sup>2</sup>

33  
34           EPA’s National Center for Environmental Research (NCER) and the National  
35 Center for Environmental Economics (NCEE) have developed and recently released a

---

<sup>2</sup> <http://www.epa.gov/sab/panels/vpesspanel.html>

1 draft *Environmental Economics Research Strategy* (EERS).<sup>3</sup> The EERS identifies EPA's  
2 highest priority research needs in environmental economics, describes the short- and  
3 long-term research objectives for each need, describes the resources and tools needed to  
4 achieve these objectives, and suggests a time frame for meeting the objectives. This  
5 strategy was developed in cooperation with EPA's program and regional offices.  
6 Interviews conducted to identify top priorities for the EERS indicated that the areas  
7 with the greatest research needs at EPA include human health and ecological benefits  
8 valuation, environmental (compliance) behavior and decision-making, market  
9 mechanisms and incentives, and benefits of environmental information disclosure. The  
10 EERS addresses each of those top research priorities with the exception of ecological  
11 benefits valuation. That topic is the subject of this Strategic Plan.  
12

13 Through its STAR grant program, ORD's National Center for Environmental  
14 Research (NCER) is continuing to support research in *Decisionmaking and Valuation for*  
15 *Environmental Policy*, as well as a number of other areas that have the potential to  
16 advance methods and data for conducting ecological benefits assessment.<sup>4</sup> A partial list  
17 of these other research categories includes *Ecological Indicators*, *Ecosystem Indicators*,  
18 *Water and Watersheds*. This Strategic Plan is intended to assist ORD in defining key  
19 research areas related to ecological benefits valuation and in evaluating proposals  
20 submitted to the program.  
21

22 NCEE and OW, in conjunction with the US Department of Agriculture and the  
23 Department of the Army, are cosponsoring a National Research Council (NRC) project  
24 on *Assessing and Valuing Aquatic Resources*.<sup>5</sup> The NRC committee of academic experts is  
25 charged with evaluating methods for assessing services and the associated economic  
26 values of aquatic and related terrestrial ecosystems. The project focus is on identifying  
27 and assessing existing economic methods to quantitatively determine the intrinsic value  
28 of these ecosystems in support of improved environmental decision-making, including  
29 situations where ecosystem services can be only partially valued. The committee  
30 charge includes several key questions, including:  
31

---

<sup>3</sup> [http://es.epa.gov/ncer/events/news/2003/06\\_23\\_03a.html](http://es.epa.gov/ncer/events/news/2003/06_23_03a.html)

<sup>4</sup> [http://cfpub.epa.gov/ncer\\_abstracts/index.cfm/fuseaction/  
research.search/rpt/abs/type/3](http://cfpub.epa.gov/ncer_abstracts/index.cfm/fuseaction/research.search/rpt/abs/type/3)

<sup>5</sup> <http://www.nationalacademies.org/webcr.nsf/>

- 1 • What is the relationship between ecosystem services and the more widely  
2 studied ecosystem functions?  
3
- 4 • For a broad array of ecosystem types, what services can be defined, how can they  
5 be measured, and is the knowledge of these services sufficient to support an  
6 assessment of their value to society?  
7
- 8 • What lessons can be learned from a comparative review of past attempts to value  
9 ecosystem services? Particularly, are there significant differences between eastern  
10 and western U.S. perspectives on these issues?  
11
- 12 • What kinds of research or syntheses would most rapidly advance the ability of  
13 natural resource managers and decision-makers to recognize, measure, and  
14 value ecosystem services?  
15
- 16 • Considering existing limitations, error, and bias in the understanding and  
17 measurement of aquatic ecosystem values, how can available information best be  
18 used to improve the quality of natural resource planning, management, and  
19 regulation?  
20

21 Publication of this report is scheduled for October of 2003.  
22

23 These ongoing efforts illustrate that valuation of ecological benefits, economic or  
24 otherwise, although extremely difficult technically, is considered to be very important  
25 to the benefit-cost assessments conducted in support of regulatory and policy  
26 development. Both EPA's SAB and the National Academy of Sciences are actively  
27 working to provide advice, leverage existing information, and identify research needs  
28 to enable adequate consideration of ecological benefits in environmental decision-  
29 making. Ecological benefits assessment comprises a component of the EPA NCEE,  
30 NCER, and ORD environmental economics research concerns.  
31

## 32 **2.4 Focus and Success of This Effort** 33

34 The past and ongoing efforts also reveal that the general approach to building  
35 the Agency's capabilities to assess ecological benefits could be improved. Overall, the  
36 activities undertaken to date have generally been initiated separately, with expectations  
37 for follow-on activities and procedures for implementing recommendations of  
38 completed activities largely undocumented. Moreover, despite the fact that the need for

1 improved capabilities in ecological benefits valuation crosses many program offices, an  
2 EPA-wide forum for addressing that need has not yet been established. Due to shifting  
3 Agency priorities and reorganization of the single sponsoring EPA office, the Ecosystem  
4 Valuation Forum was short-lived, and therefore could not serve to guide the Agency  
5 along a sustained and organized effort.  
6

7         This Strategic Plan is intended to redress these problems by (1) describing the  
8 major scientific and technical gaps in ecological and economic understanding and tools;  
9 (2) laying out a roadmap for Agency-wide investments to an *organized* and *sustained*  
10 series of short- and medium-to-long term projects that will steadily improve the  
11 Agency's ability to identify, quantify, value, and communicate the ecological benefits of  
12 its actions and decisions; (3) laying out a series of activities that will provide ecological  
13 and economic analysts experience in collaborating on assessments; and (4) developing  
14 an implementation plan for the Strategy that will ensure its continuation despite  
15 changing priorities. This Plan distinguishes itself from previous and current efforts by  
16 focusing its scope on the practice of ecological benefits assessment at EPA and by  
17 suggesting activities and institutional changes that will lead to Agency-wide  
18 coordination and joint investments in models, methods, and data to estimate the  
19 ecosystem benefits of Agency actions.  
20

### 3 Linking Ecological and Economic Assessments

1  
2  
3 Making informed choices between  
4 alternative environmental policies or  
5 management options requires, at the  
6 very least, a way to predict the likely  
7 effects of each option on the ecological  
8 endpoints of concern. Ideally we would  
9 also have the means of determining the  
10 relative desirability, or “value,” of those  
11 effects on the ecosystems (Text Box 2).  
12 Ultimately, expressing those values in a  
13 common metric, dollars for example, can  
14 help decision-makers choose between  
15 alternative policy options that may have  
16 a range of negative or positive effects on  
17 many environmental endpoints.  
18

#### **Text Box 2. The Concept of Value**

Value can be split conceptually into two distinct types: value may be “intrinsic” in the sense that entities have value exclusive of their relationship to humans, and value may be “instrumental”, meaning it arises from the ability of an entity to achieve a human purpose (e.g., recreate) (Mazzotta and Kline 1995). Instrumental values can be aggregated and compared, at least in theory, so they are the basis of Agency decisions and actions.

19 In this section, we describe some of the key difficulties analysts face when  
20 attempting to assess ecological benefits in the context of economic analyses at EPA. We  
21 first describe the current state of the practice of ecological assessment and economic  
22 assessment at EPA, which are generally pursued independently for reasons described  
23 below. We then describe the ecological benefits assessment process, as recommended  
24 in the EPA 2002(b) *Framework*, in which ecological and economic analysts collaborate to  
25 integrate ecological and economic inputs and models. This section provides the context  
26 for Section 4, which discusses some of the specific barriers that stand between the  
27 current practice and the integrated process outlined in the *Framework*, and some key  
28 areas for tool development and institutional changes at the Agency that can help move  
29 the Agency toward a more fully integrated assessment of ecological benefits.  
30

#### **3.1 Current State of the Practice**

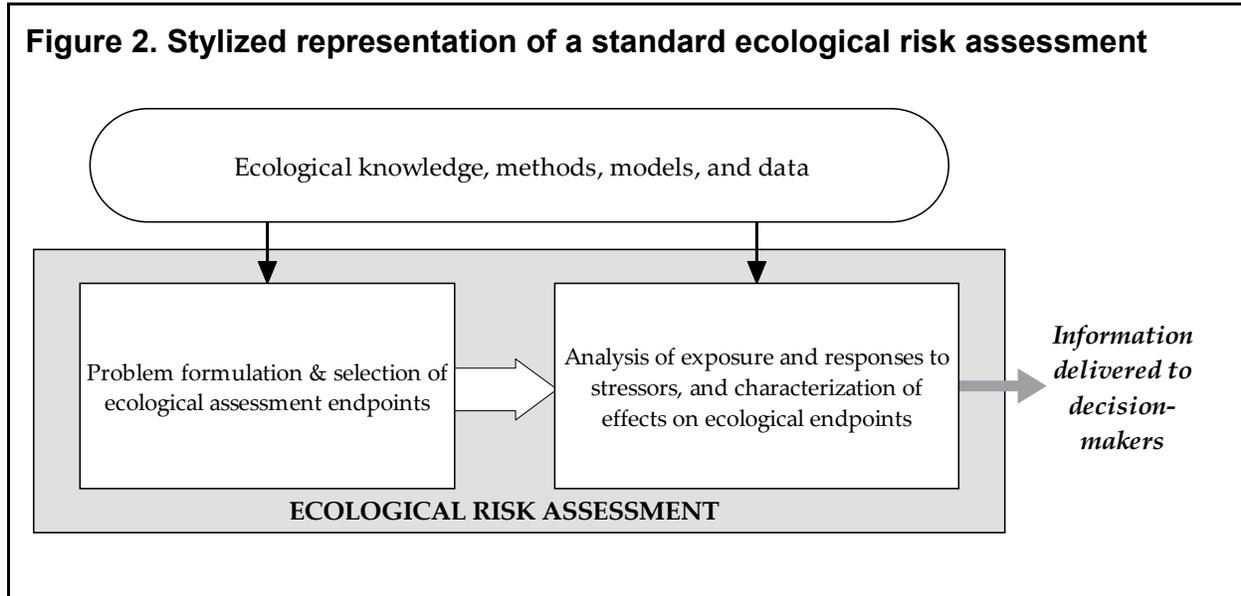
31  
32  
33 The Agency has made substantial progress in providing guidance and tools for  
34 conducting economic benefits assessments and ecological assessments over the past few  
35 decades (see Section 2.2 and USEPA 2000a *Guidelines for Preparing Economic Analyses* and  
36 USEPA 1998a *Guidelines for Ecological Risk Assessment*; many program-specific  
37 guidelines also have been developed). However, the need to thoroughly integrate

1 ecological and economic assessments at the beginning of a regulatory impact analyses  
2 (or related programmatic evaluation) has only recently been articulated in the  
3 *Framework* document (USEPA 2002b). This section examines the current state of the  
4 practice of ecological risk assessment and economic benefits assessment and describes  
5 why the two practices have been conducted largely independently of each other at the  
6 Agency.

### 7 8 **3.1.1 Ecological Assessments**

9  
10 Ecological assessments at EPA take many forms depending on the legislative  
11 mandates and decisions that they support. These include prospective risk assessments  
12 to evaluate environmental management options (e.g., for a given waste site or  
13 registration of a pesticide) and retrospective assessments of ecological impacts to  
14 diagnose their causes. These also include assessments of ecological and toxicological  
15 responses to stressor exposures to support development of environmental criteria, and  
16 assessments of environment monitoring data to document the condition of the nation's  
17 ecosystems. In conducting ecological assessments, the Agency generally follows the  
18 principles and approach communicated in EPA's 1998 *Guidelines for Ecological Risk*  
19 *Assessment* (USEPA 1998a).

20  
21 In conjunction with other scientific information, such as economic assessments  
22 and engineering studies, ecological risk assessments (ERAs) play an important role in  
23 Agency decisions. Figure 2 shows a stylized representation of the ERA process. This  
24 figure has been simplified from the representation in the *Guidelines for Ecological Risk*  
25 *Assessment* (USEPA 1998a) to focus on the key similarities and differences between the  
26 ERA process and the economic benefits assessment process depicted later in Figure 3.  
27 The gray box contains the simplified stages of the assessment itself, with ecological  
28 knowledge, methods, models, and data, as depicted in the rounded box on the outside,  
29 informing each stage as depicted by the arrows. With input from EPA risk managers  
30 and stakeholders, and with reference to risk management goals, the first step is problem  
31 formulation. During this phase of an ERA, risk assessors evaluate the context and scope  
32 of the assessment, alternative management options under consideration, and likely  
33 stressors and exposure pathways, and then build a conceptual model of the  
34 environmental problem. It is during this up front evaluation that *assessment endpoints*  
35 (USEPA 1998a) – those endpoints that represent the ecological entities and attributes of  
36 concern (e.g., sustainability of a trout population, “health” of an aquatic community as  
37 indicated by species composition and abundance) – are selected. Another product of  
38 problem formulation is the risk assessment analysis plan, which also specifies the



1 *measurement endpoints* (USEPA 1998a), those ecological attributes that can be measured  
2 and that will be used to infer or predict changes in the assessment endpoints. Problem  
3 formulation sets the course and activities for the remainder of the assessment.

4 The remainder of an ERA involves analysis of exposures and ecological effects  
5 and characterization of risks. Analysis of exposure involves an evaluation of the  
6 magnitude of co-occurrence of stressors and the ecological receptors over time and  
7 space. Analysis of ecological effects involves development of exposure-response  
8 profiles that describe the likely responses of receptors to such exposures. If the  
9 management goal is to protect against adverse effects, risk assessment may need only  
10 identify a “safe level”, that is a threshold of exposure above which adverse effects might  
11 occur but below which no effects are expected. In such cases, a full description of an  
12 exposure-response curve is not needed. In essence, this is the approach EPA currently  
13 uses to establish ambient water quality criteria and cleanup goals for Superfund sites.  
14 Risk characterization integrates the exposure and effects assessments to estimate the  
15 likelihood of an adverse effect in the ecological assessment endpoints. Ideally, these  
16 estimates are in the form of bounded probabilities; however, because of available data,  
17 estimates often are comparisons of the predicted exposure levels against benchmarks  
18 representing thresholds for adverse effects. Ecological risks are communicated to the  
19 decision-makers together with interpretation of the significance of the risks, i.e., with  
20 judgment about the ecological importance of the effects on assessment endpoints.  
21

1           For many EPA programs for which ecological risk assessment plays a key role in  
2 decision-making, economic valuation of ecological changes historically has not been  
3 needed. This is because the goals of many environmental protection statutes are or  
4 specified as preventing adverse environmental impacts. For example, the Clean Air Act  
5 is intended to protect and enhance the quality of the nation’s air resources. The goal of  
6 the Clean Water Act is to restore and maintain the chemical, physical, and biological  
7 integrity of the nation’s waters. Other statutes are intended to prevent “unreasonable”  
8 adverse effects in the environment taking into account economic, social, and  
9 environmental costs and benefits. Examples include the Federal Insecticide, Fungicide,  
10 and Rodenticide Act, which addresses the use of pesticides, and the Toxic Substances  
11 Control Act, which covers the manufacture and use of new chemicals. Even for these  
12 statutes, emphasis is placed on ensuring that environmental concentrations do not  
13 exceed what might be considered safe levels wherever possible. Given the general  
14 mandate of preventing “adverse” effects, it has usually not been necessary to predict  
15 the types, magnitude, or extent of ecosystem changes that might occur if the  
16 “threshold” concentration for effects is exceeded. Where alternatives actions to achieve  
17 the same goal (e.g., of reducing environmental contamination to levels below the  
18 “threshold for adverse effects”) are considered, cost-effectiveness in achieving the  
19 management goal can be evaluated without attempting to monetize benefits. Thus,  
20 most ERAs conducted at EPA to date have not provided estimates of changes in  
21 ecosystem processes that would be needed as inputs to economic analyses of benefits  
22 (i.e., to estimate changes in ecosystem goods and services). Note that many of the non-  
23 market indirect-use and non-use categories of services noted in Table 2 are particularly  
24 difficult to characterize and quantify, and ERAs generally do not include those  
25 endpoints when assessing thresholds for effects. Thus, those types of ecological benefits  
26 tend to be overlooked in both economic and ecological assessments. For this reason,  
27 Principe (1995) termed these “neglected” benefits.

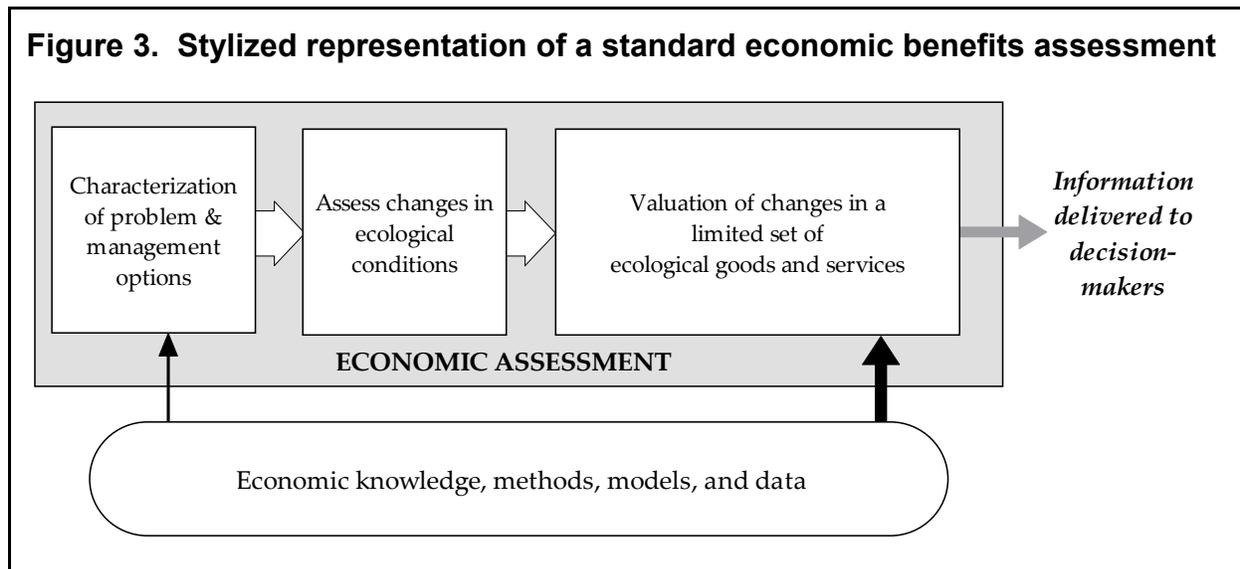
28  
29           In addition to ecological assessments to evaluate potential outcomes of specific  
30 Agency actions, another major focus of ecological assessment at the Agency is to use  
31 monitoring data to evaluate current condition and trends in our nation’s ecosystems.  
32 This information can be used to assist in assessing the effectiveness of Agency programs  
33 overall in achieving environmental improvements, to identify emerging environmental  
34 issues, to document changes in ecosystem condition due to stressors beyond immediate  
35 Agency influence (e.g., changes in land-use), and to specify the baseline conditions  
36 against which the Agency should evaluate the results of its actions. These evaluations  
37 also are intended to support prioritization of areas and ecosystems for protection via  
38 enforcement actions and voluntary programs. EPA’s Environmental Monitoring and

1 Assessment Program (EMAP) is a long-term research effort to enable condition and  
2 trend assessments of aquatic ecosystems across the United States with a known  
3 statistical confidence (USEPA 2002e). A variety of physical, chemical, and biological  
4 measures at specified sampling locations can be used to develop indicators of the  
5 condition of the aquatic ecosystems. An example of a biological indicator is the Index of  
6 Biotic Integrity (IBI; Karr 1981), which is a metric developed from several measures of  
7 the characteristics of a fish or benthic aquatic community (e.g., number of species,  
8 species abundance, presence of sensitive species). As yet, however, indicators of  
9 ecological condition have not been used to evaluate conditions and trends in the flow of  
10 ecosystem goods and services.

### 11 12 **3.1.2 Economic Benefits Assessments**

13  
14 Economic analyses at EPA can take a variety of forms, depending on legislative  
15 mandates, the type of environmental issues being addressed, and the type of benefits in  
16 question. Most of these analyses apply the results of existing studies to new policy  
17 contexts, a practice generally referred to as “benefit transfer” (USEPA 2000a). Figure 3  
18 provides a stylized representation of a standard economic benefits assessment, as  
19 currently practiced at EPA. The first step of the assessment is to characterize the  
20 problem and identify the alternative management options to be analyzed. Next,  
21 changes in ecological conditions are assessed. However, the set of ecological changes  
22 that are considered may not be comprehensive. Predictions are sometimes made on the  
23 basis of expert opinion, or the results of limited observational studies or ecological  
24 modeling. Because this portion of the assessment may not be comprehensive, the final  
25 benefit estimate may capture only a portion of the total benefits. Furthermore, if this  
26 second step of the assessment is not based on the best ecological methods and data  
27 available, then even the estimate of the (possibly unknown) portion of the total benefits  
28 that is captured may not be considered reliable.

29  
30 In the third step of the assessment, the changes in ecological conditions predicted  
31 in the second step are valued using one or more economic valuation methods.  
32 Economists generally attempt to estimate the value of ecological goods and services  
33 based on what people are willing to give up to increase ecological services, or by what  
34 people are willing to accept in compensation for reductions in ecological service flows.  
35 Because money is used as the medium of exchange for so many goods and services that  
36 people buy and sell on a regular basis, economists generally estimate values in terms of  
37 dollars. That is, economists attempt to estimate people’s willingness to pay (WTP) for  
38 improvements in environmental quality or willingness to accept (WTA) compensation



1 for damages to the environment in dollar terms. The main approaches for estimating  
2 these values can be put into three categories: market-based methods, revealed  
3 preference methods, and stated preference methods.

4  
5 In cases where ecosystem changes affect commercial activities (e.g., agriculture  
6 or commercial fishing), market-based valuation methods can be used to estimate the net  
7 increase or decrease of consumer and producer well-being. In the simplest cases,  
8 increases in commercial production can be valued at the price observed in the market.  
9 More detailed analyses may consider how changes in supply of the good in question  
10 might affect prices and how gains and losses are distributed between producers and  
11 consumers. For example, in commercial fisheries, the increase in harvest depends on  
12 the size of the fish populations, the harvesting methods used, and regulatory issues  
13 such as limits on the total fish catch. EPA has performed benefits assessments that  
14 include changes in ecosystem goods or services whose values are captured through  
15 markets. One example is the *National Pollutant Discharge Elimination System Permit  
16 Regulation and Effluent Limitation Guidelines and Standards for Concentrated Animal Feeding  
17 Operations (CAFOs); Final Rule* (USEPA 2003a).

18  
19 Revealed preference methods can be used to value ecosystem services that,  
20 though not bought or sold directly, are associated with goods or services traded in  
21 markets. Three revealed preference methods that can be used in this context are:  
22 “recreation demand models,” “hedonic price models,” and the “production function  
23 approach.” Recreation demand models use data on observed (or self-reported)

1 behavior to determine the value of environmental attributes that support outdoor  
2 recreational activities. For example, expenditures individuals incur to visit a park  
3 reflect the value they place on the park's environmental amenities. Such models have  
4 been widely used to estimate values for ecosystem services (Bockstael et al. 1989, Kaoru  
5 et al. 1995), and EPA has supported these research efforts. However, the application of  
6 these models to EPA benefits assessments has been limited to a few actions under the  
7 Clean Water Act.

8  
9 Hedonic price models are typically used to measure the implicit prices of house  
10 and neighborhood characteristics, such as the number of bedrooms and the proximity to  
11 public transportation. These models can also be used measure the implicit values of  
12 aesthetic environmental amenities near the home (Geoghegan et al. 1997, Opaluch et al.  
13 1999). This approach has been used less frequently than recreation demand models to  
14 value ecosystem services.

15  
16 Another type of revealed preference method, sometimes referred to as the  
17 "production function approach," can be used to value ecosystem goods and services by  
18 treating them as inputs to production processes used to generate marketed goods or  
19 services (Barbier 2000, Bell 1998). Examples include pollination, which affects  
20 agricultural productivity, and aquifer recharge, which affects the provision of drinking  
21 water. Changes in these ecosystem services will affect the productivity or the costs of  
22 other inputs to the relevant production processes. Ultimately, changes in these  
23 ecosystem services should be reflected in the prices or quantities supplied of the final  
24 goods (e.g. agricultural output or drinking water).

25  
26 These methods are not used frequently in economic benefits assessments at EPA  
27 partly because the data requirements for conducting original studies are substantial.  
28 Another reason these methods have not been more widely applied at EPA is that there  
29 are often few existing revealed preference studies appropriate for benefit transfer. The  
30 environmental attributes valued in existing studies may not be the same as those  
31 affected by proposed EPA actions.

32  
33 While revealed preference methods rely on actual behavior, stated preference  
34 methods elicit people's WTP or WTA from surveys that describe hypothetical  
35 situations. For example, survey respondents may be asked how much they would be  
36 willing to pay to be able to boat, fish, or swim in a lake where water quality problems  
37 currently prohibit such activities, but might be achievable given various efforts at clean-  
38 up. One significant advantage of stated over revealed preference methods is that they

1 allow the researcher to specifically define the environmental change to be valued, rather  
2 than relying on actual variation in ecological conditions. This feature can be used to  
3 reduce some of the uncertainty regarding the degree to which individuals recognize,  
4 and therefore incorporate into their behavior, differences in ecosystem services. This  
5 feature also allows the researcher to tailor the definition of changes in ecosystem  
6 services to relate more directly to anticipated policy impacts. The design of stated  
7 preference surveys, however, requires considerable care to ensure the results will be  
8 relevant to the environmental policies at issue (McFadden 1994). Other criticisms  
9 include the hypothetical nature of the surveys and the inherent difficulties in evaluating  
10 whether respondents answer survey questions in a thoughtful and truthful manner  
11 (Diamond and Hausman 1994). It may be difficult to know how accurate or reliable  
12 stated preference value estimates are, since individuals are never faced with paying the  
13 amount that they say a particular environmental attribute is worth (Arrow et al. 1993,  
14 Loomis et al. 1994, Kemp and Maxwell 1993).

15  
16 Because non-use values, such as existence value, by definition have no  
17 association to any observable functioning market, the only means by which to value  
18 them is through stated preference methods. The only way estimate the non-use value  
19 for protecting an endangered species, for example, may be a survey that asks  
20 respondents how much they would be willing to pay to increase the likelihood that the  
21 species survives over a given period of time. In light of their unique ability to estimate  
22 non-use values, and despite their shortcomings, stated preference methods have been  
23 supported by EPA and used in some benefits assessments (e.g., Carson and Mitchell  
24 1984). Nevertheless, non-use benefits still often remain unvalued in the Agency's  
25 economic assessments of ecological benefits.

26  
27 EPA generally does not carry out original stated preference research to support  
28 regulatory analyses because of the time and expense involved. It is difficult to apply  
29 existing stated preference results because the environmental attributes valued in  
30 existing studies may not be the same as those affected by proposed EPA actions.

31  
32 In the broadest sense, the goal of an economic assessment of ecological benefits is  
33 to predict the changes in people's well-being that result from changes in ecosystem  
34 services. When possible, economists attempt to estimate benefits in monetary terms,  
35 using one or more of the approaches mentioned above. However, when data or  
36 methodological limitations preclude a comprehensive and reliable dollar estimate of  
37 ecological benefits, these benefits can be expressed quantitatively, i.e., in biophysical  
38 measurements, or even qualitatively. A comprehensive benefits assessment may

1 include all three types of representations. Quantitative estimates can be used to help  
2 rank alternatives by their benefit-cost ratios. For example, if one of the principal  
3 ecological benefits from management options designed to improve water quality were  
4 “increases in fish abundance,” then the option expected to yield the largest increase in  
5 total fish biomass per dollar might be preferred, all else equal. When not even a  
6 quantitative assessment of ecological benefits is possible, qualitative descriptions of the  
7 potential benefits can be useful. For example, if the primary linkages between the  
8 management actions under consideration and a number of important ecological services  
9 can be described clearly and concisely, the assessment may provide decision-makers  
10 with a better understanding of the potential ecological benefits or costs of those actions.  
11 However, estimating benefits in dollar terms enables an assortment of distinct benefits  
12 to be combined and weighed against the costs of an action for a more transparent and  
13 easily communicated assessment.

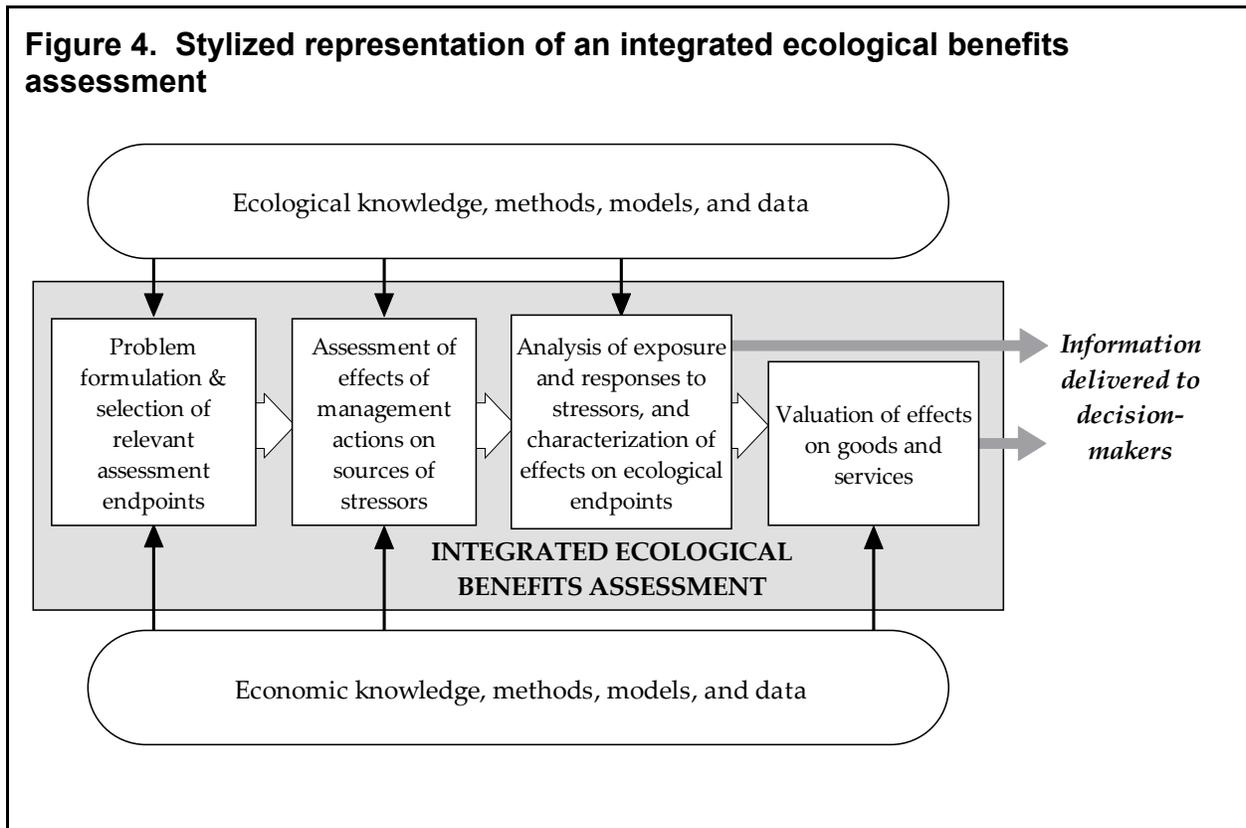
### 14 **3.1.3 Implications for Integrated Ecological and Economic Assessments**

15  
16  
17 In the past, for non-market ecological benefits assessments, economists have  
18 tended to evaluate the “standard” recreational use benefits (e.g., swimming, boating,  
19 fishing), which do not need information on how ecological processes might be changed  
20 by an Agency action; instead, those benefits can be assessed using data that directly  
21 relate use to chemical/physical measures of water quality. For other types of ecological  
22 benefits (e.g., indirect-use), the *EA Guidelines* assumed that estimates of ecological  
23 changes that might be needed as inputs to the economics benefits assessments are or  
24 can be provided by the ecological risk assessors; however, that assumption has turned  
25 out to be premature. Many Agency ecological risk assessments are conducted to  
26 identify a threshold level of stress that, if exceeded, might cause adverse ecological  
27 effects; thus, ecological risk assessors generally do not specify or quantify changes in  
28 ecosystem processes that might occur when the stress exceeds that threshold. When  
29 they do evaluate impacts that might occur, they tend to focus on structural changes  
30 (e.g., population size, species richness) rather than on flows of ecosystem services.  
31 Thus, much of the information and many of the tools required to implement the *EA*  
32 *Guidelines* and the *Framework* have yet to be developed.

## 33 **3.2 Towards an Integrated Ecological Benefits Assessment Process**

34  
35  
36 Figure 4 portrays the stages of an integrated ecological benefits assessment and  
37 highlights the contributions of ecology and economics. Arrows from the rounded boxes

**Figure 4. Stylized representation of an integrated ecological benefits assessment**



1 on the outside illustrate the major steps at which ecological and economic  
2 understanding are incorporated in the assessment. As indicated by the arrows, the  
3 assessment is a collaborative process in which the economic and ecological analysts  
4 integrate their understanding, methods, and data in planning the assessment, as  
5 suggested in *A Framework for the Economic Analysis of Ecological Benefits* (USEPA 2002b).  
6 Note that while the primary responsibility of valuation lies with the economists,  
7 ecologists have responsibilities to review the results to ensure that all information has  
8 been correctly interpreted and to communicate with decision makers.

9  
10 An integrated ecological benefits assessment should begin by characterizing the  
11 problem and selecting relevant ecological endpoints around which the assessment will  
12 be structured. Both ecologists and economists should contribute to this phase of the  
13 assessment to ensure that the most appropriate combination of analytical tools and data  
14 are used and to ensure that the most relevant ecological endpoints are identified. The  
15 assessment should target ecological endpoints that reflect the goals of the Agency action  
16 as well as endpoints that relate to ecosystem services that directly support human well-  
17 being. These will be the endpoints most relevant to society in general, and to the policy

1 goals in particular. In fact, the objectives of the policy will largely identify the  
2 endpoints of concern, although other endpoints should be considered, especially those  
3 that may be inadvertently harmed. Ecologists and economists should collaborate to  
4 identify the endpoints and prioritize those where ecological changes will most affect the  
5 value to society. Given resource limitations, it is likely that only certain endpoints can  
6 be fully assessed.

7  
8 After the problem is characterized and the endpoints are selected, the next stage  
9 in the process is to assess the effects of the management action(s) under consideration  
10 on the sources of stressors (where “management action” refers to any Agency rule,  
11 program, or project designed to ameliorate one or more known or suspected sources of  
12 stress to the environment). This stage could require input from ecologists and others  
13 because it may involve assessing how particular technologies will perform under a  
14 variety of natural conditions. This stage could also require input from economists  
15 because it may involve assessing how individuals and firms will respond to new  
16 information, regulations, or incentives.

17  
18 The next stage in the benefits assessment process is to assess how the ecological  
19 endpoints respond to the changes (generally reductions) in stressors brought about by  
20 the management actions. This chain may be quite extensive, beginning with a  
21 determination of how reduced exposure changes risks of mortality or morbidity to  
22 individual members of a species and translating that into population-level measures of  
23 abundance or reproduction/replacement rates. On the other hand, it may be as simple  
24 as determining the impact on indexes of ecological conditions, such as water quality,  
25 that can be directly related to recreational activities. The methodological and data  
26 requirements at this stage are largely the domain of ecology and other natural sciences.  
27 At the end of this stage in the process, the effects on relevant ecological endpoints have  
28 been quantified. These quantified effects can then be compared across management  
29 options, as would be the case in a typical ERA, or combined with estimates of economic  
30 costs in a cost-effectiveness analysis.

31  
32 The final stage in the benefits assessment process is to value the changes in the  
33 ecological endpoints. This step involves estimating the tradeoffs people are willing to  
34 make for environmental protection. The methodological and data requirements at this  
35 stage are largely the domain of environmental economics. At the end of this stage in the  
36 process, the quantified effects on relevant ecological endpoints have effectively been  
37 combined into a single, monetized measure of value, which can then be compared

1 directly to the estimated economic costs of the management actions under  
2 consideration.

3  
4 Although it is fairly easy to specify the process by which analysts might  
5 accomplish an integrated and comprehensive ecological benefits assessment, there are  
6 several problems associated with its actual implementation, as described in the next  
7 section.

8  
9  
10  
11  
12  
13 [Note: Sections 4 and 5 are not included in this draft.]

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[Note: Some of these references below are not cited in Sections 1 through 3; rather they are cited in Section 4, which is still under development.]

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